

# **Regional District of Kootenay Boundary**

## **ELECTORAL AREA 'E'/ WEST BOUNDARY/BIG WHITE**

### **2019-2023 Five-Year Financial Plan**



**Electoral Area 'E'/  
West Boundary/Big  
White  
Director Vicki Gee**



**Regional District of  
Kootenay Boundary**

# Introductions

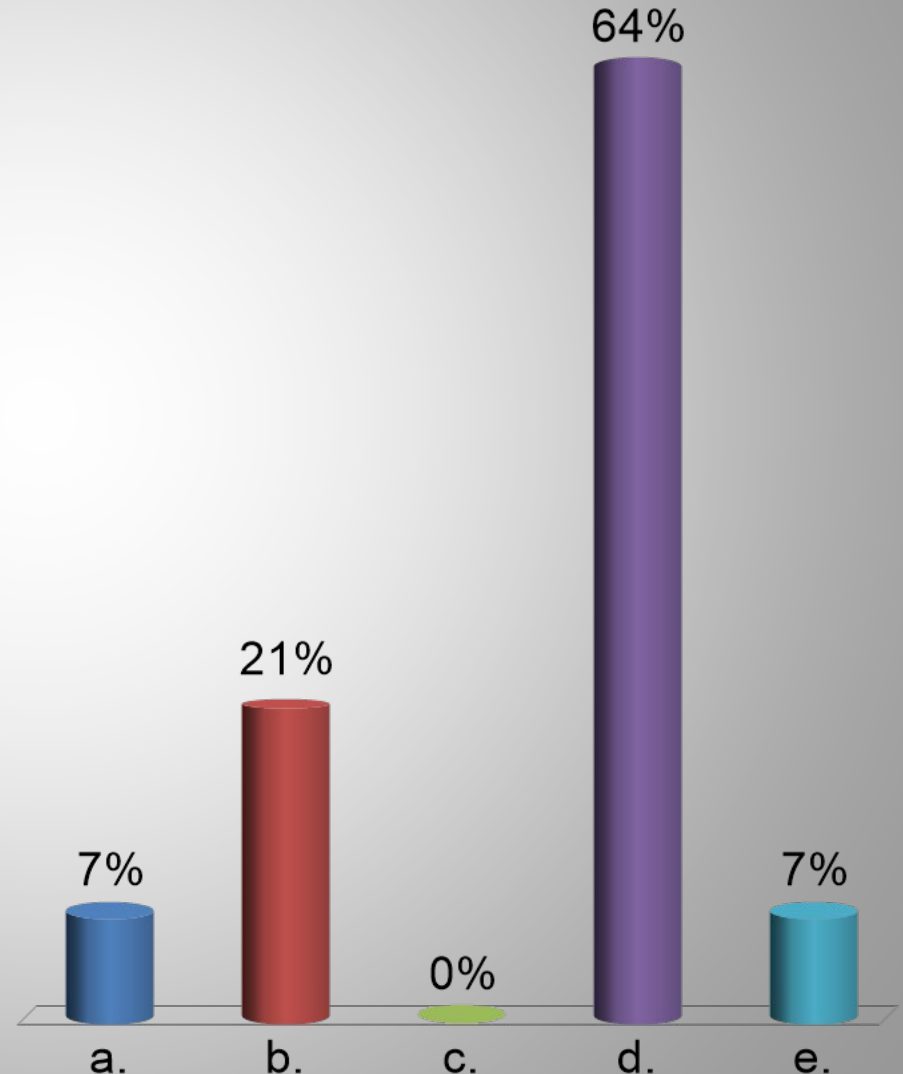
- Mark Andison, Chief Administrative Officer
- James Chandler, GM of Operations/Deputy CAO
- Janine Dougall, GM of Environmental Services
- Beth Burget, GM of Finance
- Theresa Lenardon, Corporate Officer
- Maureen Forster, Executive Assistant
- Frances Maika, Corporate Communications Officer

# Other changes at the Regional District

- Elizabeth Moore, new Planner
- Mark Stephens, Interim Manager of Emergency Programs (Chris Marsh has been seconded to the Boundary Flood Recovery Team)

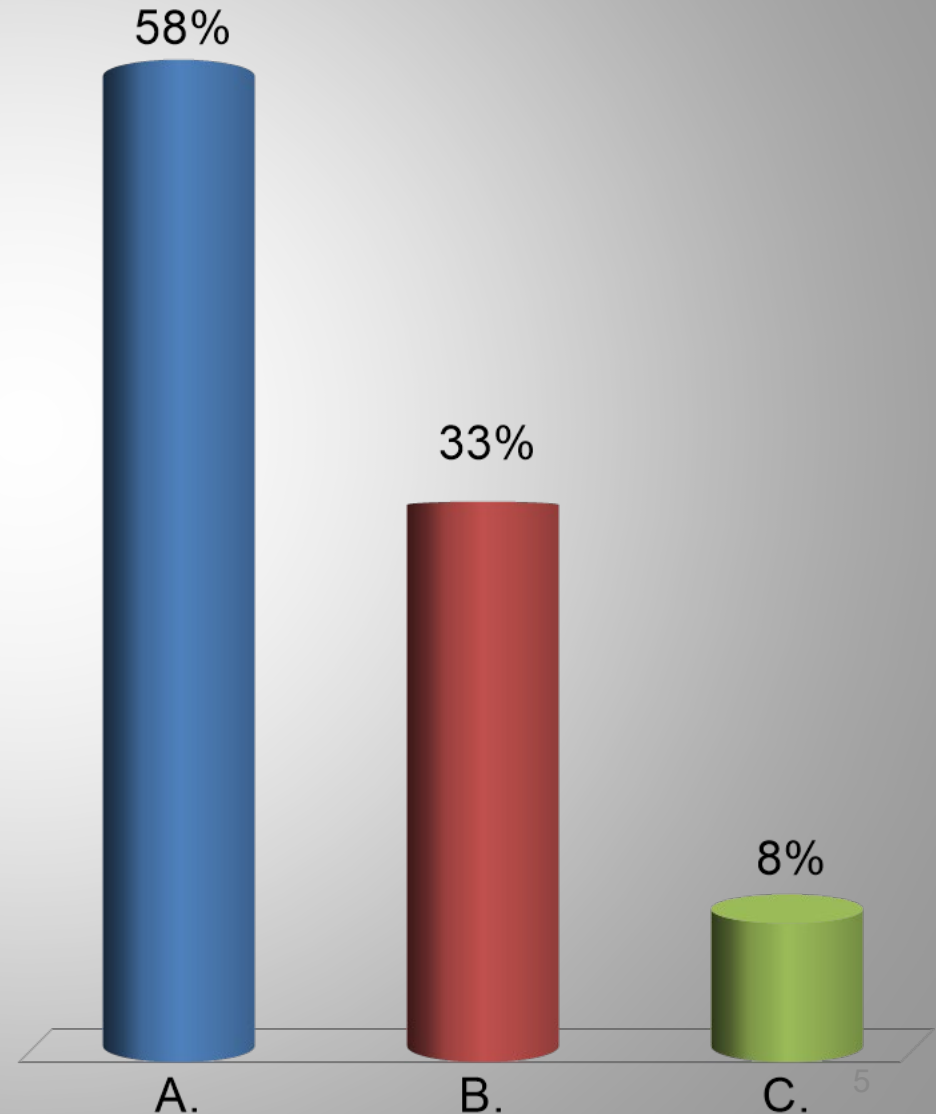
# Which topic(s) interests you the most today?

- a. I'm not sure
- b. Taxes / spending
- c. FireSmart
- d. RDKB services
- e. Other



# Where do you live?

- A. I live at Big White year round
- B. My primary residence is in the Okanagan
- C. My primary residence is elsewhere

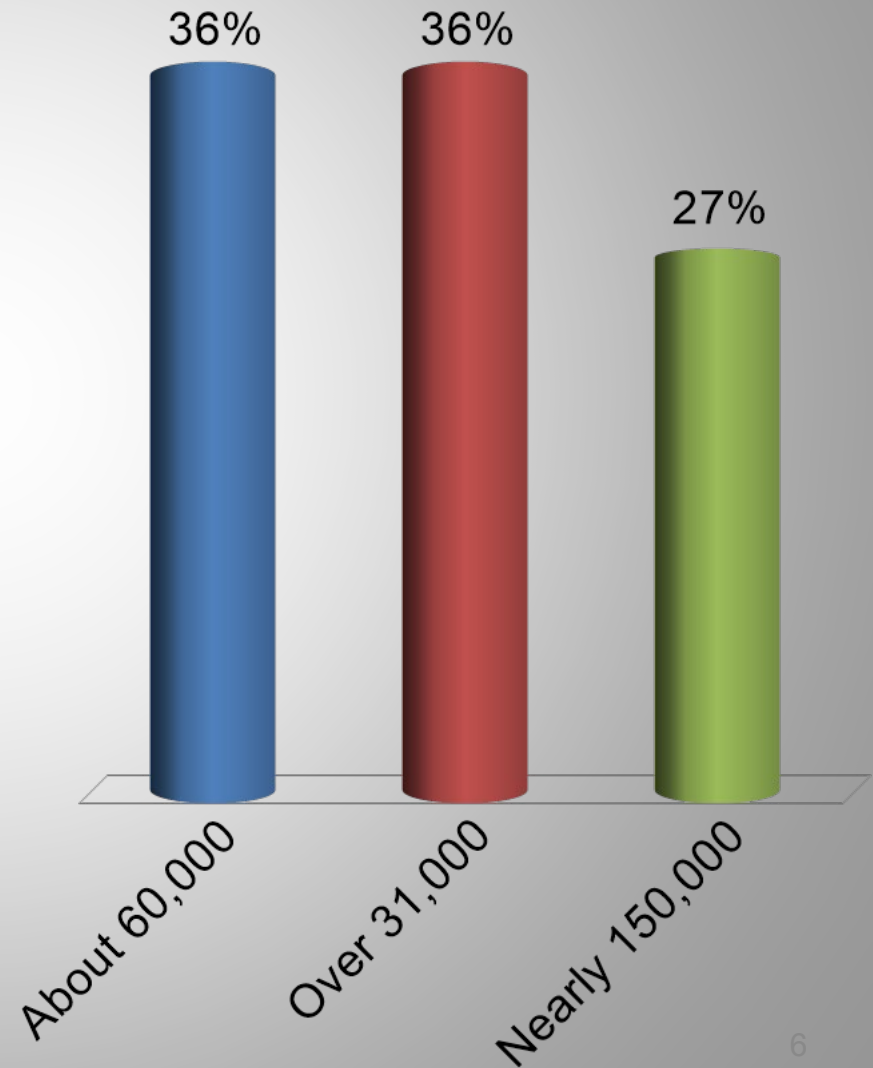


# Number of people the RDKB serves:

A. About 60,000

✓ B. Over 31,000

C. Nearly 150,000



## Regional District of KOOTENAY BOUNDARY



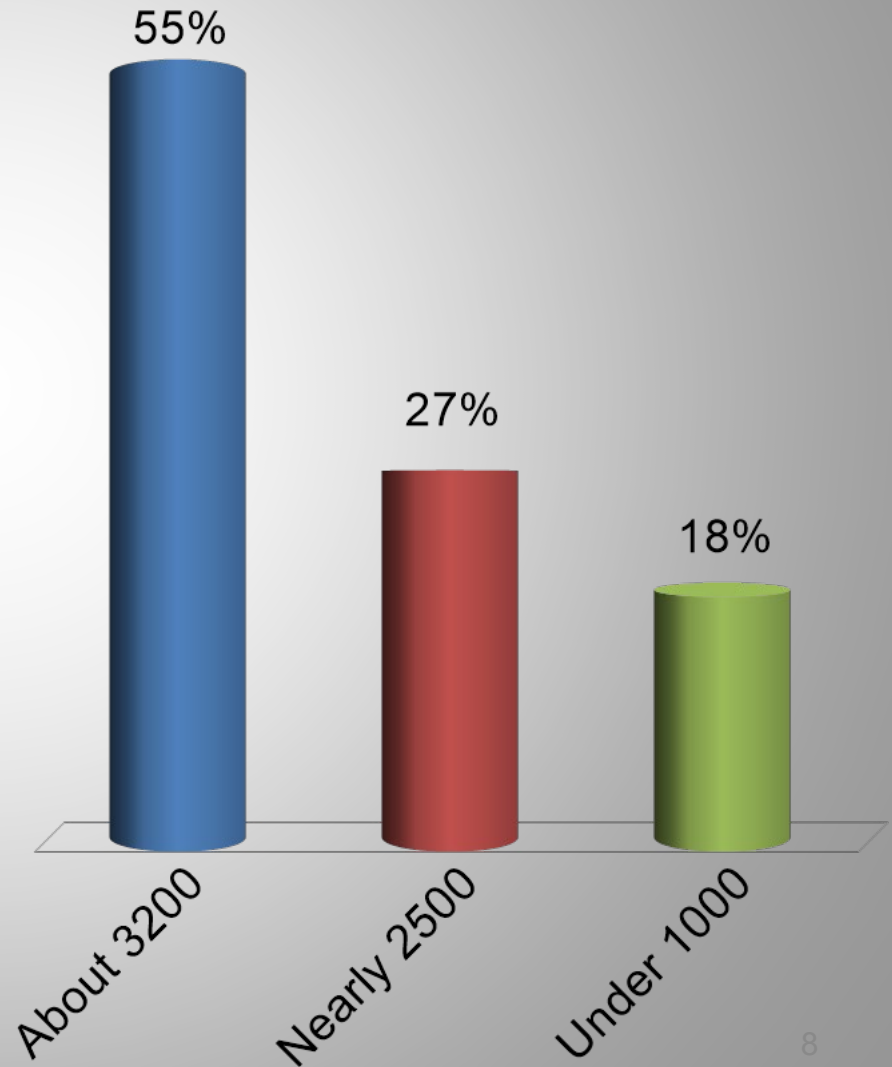
- 31,447 residents\*
  - 8,200 sq. km
  - 18,321 homes\*
- \*2016 Census**



Regional District of  
Kootenay Boundary

# Number of dwellings in Area 'E'...

- ✓ A. About 3200
- B. Nearly 2500
- C. Under 1000

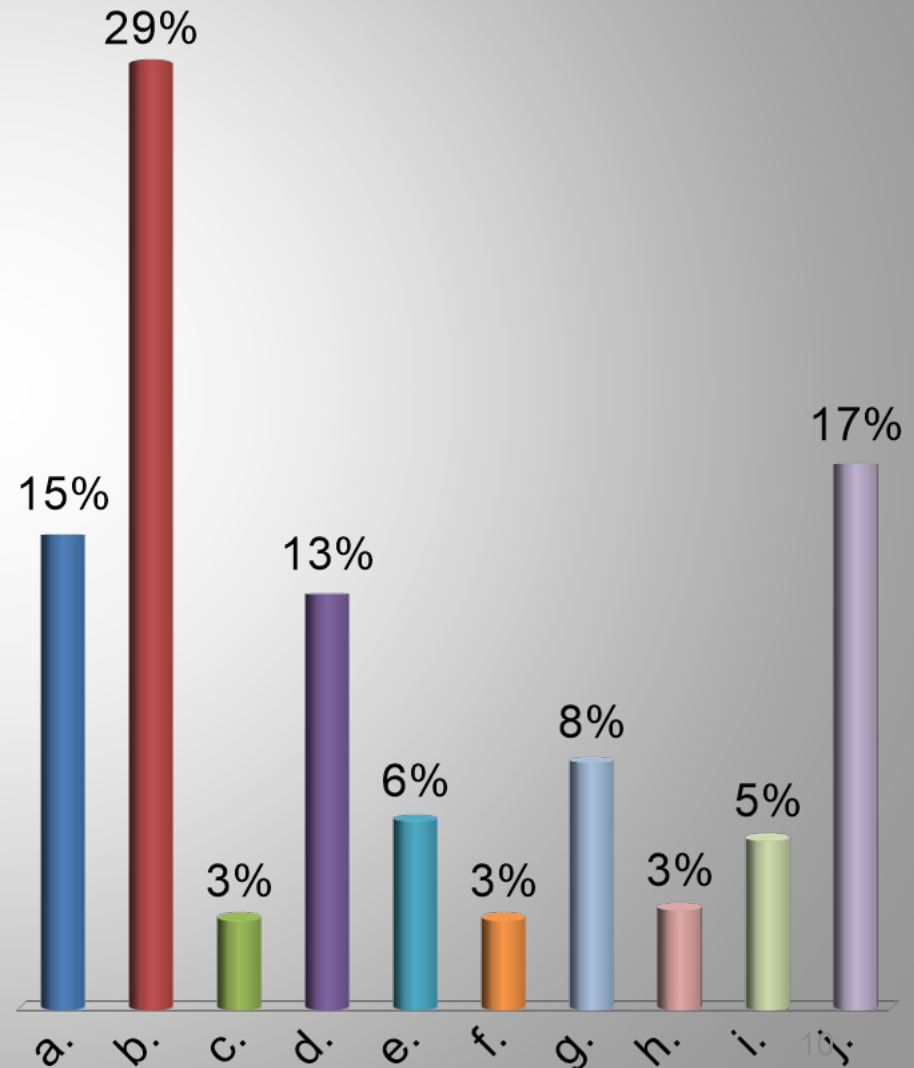


# Facts about Area 'E'

|                                      | AREA 'E'         | RDKB TOTAL             |
|--------------------------------------|------------------|------------------------|
| PEOPLE                               | 2,155 Residents  | 7% (of 31,447)         |
| PEOPLE IN BIG WHITE                  | 251 Residents    | .8% (of 31, 447)       |
| AREA                                 | 4,295 sq.kms.    | 53%<br>(of RDKB total) |
| ASSESSED VALUE                       | \$ 1,321,530,601 | 21%<br>(of RDKB total) |
| BIG WHITE                            | \$ 852,709,626   | 65%<br>(of Area 'E')   |
| ASSESSED VALUE<br>REMAINDER AREA (E) | \$ 468,820,795   | 35%<br>(of Area 'E')   |
| # OF DWELLINGS                       | 3,235            | 18%<br>(of RDKB total) |

# Which RDKB services matter most to you right now?

- a. Recreation & Culture
- b. Planning & Development
- c. Building Inspection
- d. Public Safety
- e. Waste Management
- f. Water Systems
- g. Environment
- h. Victim Services
- i. Economic Development
- j. Bylaw Enforcement

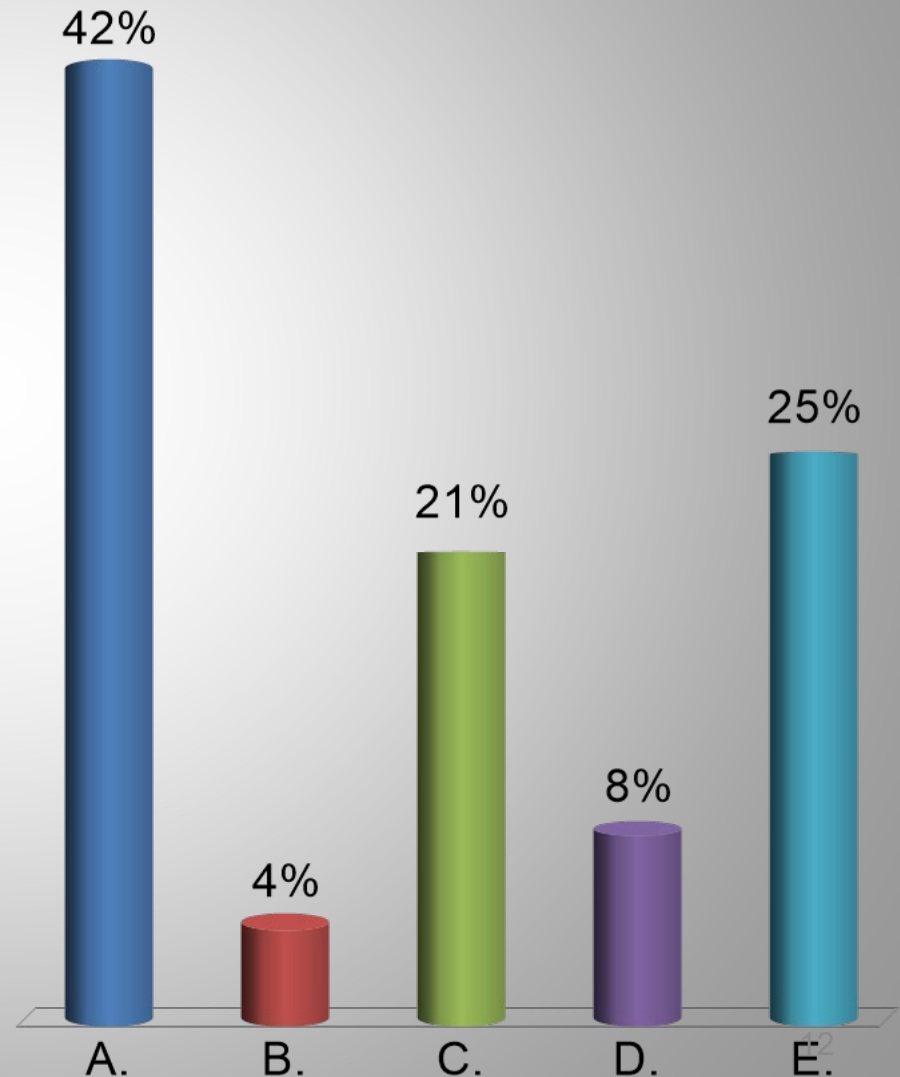


# Financial Plan Process

- Determine current costs of operation service – starting late 2018
- Determine revenue sources
- Determine any borrowing requirements
- Discuss plan with participants
- Determine service delivery levels
- Public consultation (e.g. Town Hall)
- Board adopts 5-year Financial Plan in March

# What interests me most in the 2019 Budget:

- A. Expenditures by type
- B. Sources of revenue
- C. Expenses for 2018
- D. Financial planning process
- E. Proposed taxation



# Big White Only Service: Fire Service

- 12% increase in taxation
- Ladder truck (ordered in 2018)
- Increase to staffing, training & communications costs
- Capital & interest costs for ladder truck estimated:
  - fluctuations in US\$
  - fluctuations in interest rates
  - possible changes as it's being built
- Chief Svendsen is retiring this year

# Big White Fire Dept. – Stats

| 2018 - BIG WHITE FIRE DEPARTMENT 911<br>CALLS FOR SERVICE | Jan to Dec |
|-----------------------------------------------------------|------------|
|                                                           |            |
| First Responder / Emergency Medical<br>Incidents          | 108        |
| Alarm                                                     | 63         |
| Fire                                                      | 3          |
| Motor Vehicle Incidents                                   | 37         |
| Public Assist/Rescue                                      | 28         |
| Other                                                     | 22         |
| NRR                                                       | 1          |
| Totals                                                    | 262        |



# Big White Only Service – Noise Control

- Slight lift due to annual increase in Board Fee
- Budgeting addition of 1 staff in Planning Dept. for bylaw enforcement
- See Electoral Area Services screen
- Could be beneficial for this service in the future

# Big White Only Service – Big White Refuse

- 2.63% increase in tax requisition
- Contract & tipping fee costs vary each year, depending on the season
- More year-round use as Summer operations expand
- Tipping fees at Glenmore Landfill have been increasing:
  - 2017 \$65 per metric ton
  - 2018 \$85 “ “ “
  - 2019 \$95 “ “ “
  - 2020 \$100 “ “ “
- Different model from rest of the Boundary
- You pay into the regional service as well
- Unique situation with condos, rentals & seasonal nature

# Big White Only Service – Big White Refuse – cont'd

## Challenges:

- Contamination/recycling
- Recycling: 200 tonnes (17% garbage) The China standard is 0.5%
- We pay \$130 per tonne to have it cleaned/sorted (\$26,000 in 2018)
- Keeping site tidy
- No reserves in this service
- Would consider if costs weren't rising so quickly
- 2020 is 5/5 payment for doors
- Working with Province & Recycle BC:
- Taxpayers are paying for cost of recycling
- Recycle BC should carry the cost
- It would be staffed

# Big White Only Service - Security

- 1.88% increase in tax requisition
- Increase in taxation due to smaller surplus in 2018
- RDKB has been pleased with current service:
- Detailed reporting
- Good working relationship with management
- Not getting as many complaints from community
- Going into 3<sup>rd</sup> year with higher coverage in Summer over Winter

# Big White Only Services: Street Lights

- No change to tax requisition this year
- 8 lights were repaired in 2018
- No new installations planned for 2019
- \$38,080 in reserves as of Dec 2019
- Possibility of lighting in conjunction with new trails in future

# Big White Only Services: Street Lights – cont'd

- Reporting street light outages, depends on who owns the light:
  - Strata
  - Big White Resort
  - Publicly owned (RDKB)
- If you don't know who owns the light, call Goran Denkovski at 1-800-355-7352 or email: [gdenkovski@rdkb.com](mailto:gdenkovski@rdkb.com)

# Area E Only Economic Development Service

- This is a new service this year
- I can adjust tax requisition to accommodate Area E needs, without negotiating with other political jurisdictions
- 2019 requisition equals what we're saving in Regional Service: \$30,790 (figure not yet firm)
- Will build up matching funds for large capital projects (community centre)
- \$12,000 to BWMCDA for Community Coordinator
- \$12,000 to West Boundary Community Services Co-op
- \$ 1,000 for porta-potty in Rock Creek
- \$ 5,790 into Reserves (figure not yet firm)

## Area E Wide Service – Grant-in-aid

- Increases slightly every year to cover Board Fee increase
- Priorities for Big White: community development, encouraging growth in year round residents by providing more services

## Area E Wide Service – Regional Parks & Trails

- \$146,663 in reserves by Dec 2019
- Mostly for Big White capital projects matching funds
- Annual contract to Trails to the Boundary Society for Trail Coordinator
- Rental for Trails to the Boundary for September 2019 on
- \$5,000 for 50% matching for student wages in Summer (depending on grant approval)



# Area E Wide Service – House Numbering

- No change
- Big White represents the most amount of work in this service

# Boundary Wide Service – Boundary Economic Development

- 26.5% decrease due to creation of separate Economic Development services
- Area C is coming back into the service
- Projects active in 2019:
  - TOTA Open Pool Marketing
  - Trail Master Plan (using Gas Tax)
  - Ag/Food Security Plan
  - Tri-Regional District Ag Project
  - new MRDT (room tax) work plan
  - Okanagan Film Commission
  - Insider Project

# Boundary Integrated Watershed Service

- Referendum passed: 53% voted in favour
- Lots of interest in new staff position:
- 30 applications, short listed to 10
- Strong backgrounds, coming from wide geographic area
- Not common opportunities in local government
- Estimated requisition for 2019: \$138,806
- Maximum requisition is \$160,000
- Less in year 1, because person not hired at beginning of year

# Shared Service – Noxious Weeds

- 2.78% increase in tax requisition
- Shared service with Area D-Rural Grand Forks
- Can't predict grants from different agencies
- Expenditures are adjusted according to grants
- Community pressure for enforcement
- Education outreach to Big White from Boundary Invasive Species Society
- Contributing a portion of rent at new Community Hub in Rock Creek

# Electoral Area Services

- 28.42% increase in tax requisition
- Budgeting addition of a staff person on a trial basis for bylaw enforcement related to planning:
  - 50% of Senior Planner's time is spent on building bylaw enforcement
  - could also do the bylaws and policy needed for bylaw adjudication
  - can only enforce when there is a bylaw (e.g. no bylaw for animal control)

# Electoral Area Services – cont'd

## Status of Bylaw Adjudication process:

- have approval from Province
- need to write bylaws that allow us to ticket
- design & order materials (e.g. ticket supply) software to manage

## Repercussions for Big White: Mark Andison

## **RDKB Wide Service – General Administration**

- Region wide benefit of grant in lieu/hydro projects; \$1,952,224 / 2018
- Addition of .8 staff in admin
- No tax increase, covered by reserves

# **RDKB Wide Service – Planning & Development**

- 6.4% increase in tax requisition
- new application brochures
- GIS Assessment Strategic Plan

# RDKB Wide Service – Building Inspection

- 9.17% increase in tax requisition
- Savings of \$33,123 for Area E, due to how cost sharing with municipalities works

# RDKB Wide Service – Emergency Management

- Increase of 19.81% in tax requisition
- Added 25% of Kootenay Boundary Fire Chief salary to reflect the oversight required
- EOC activations 3 of the last 4 years
- No progress is being made on critical projects
- Other services are impacted
- Ability to apply for and manage grants
- We've applied for a region-wide Fire Smart grant (CRIP)

# RDKB Wide Service - 911

- 26.42% decrease in 2019
- Will increase in subsequent years
- 911 service now provided out of Kelowna

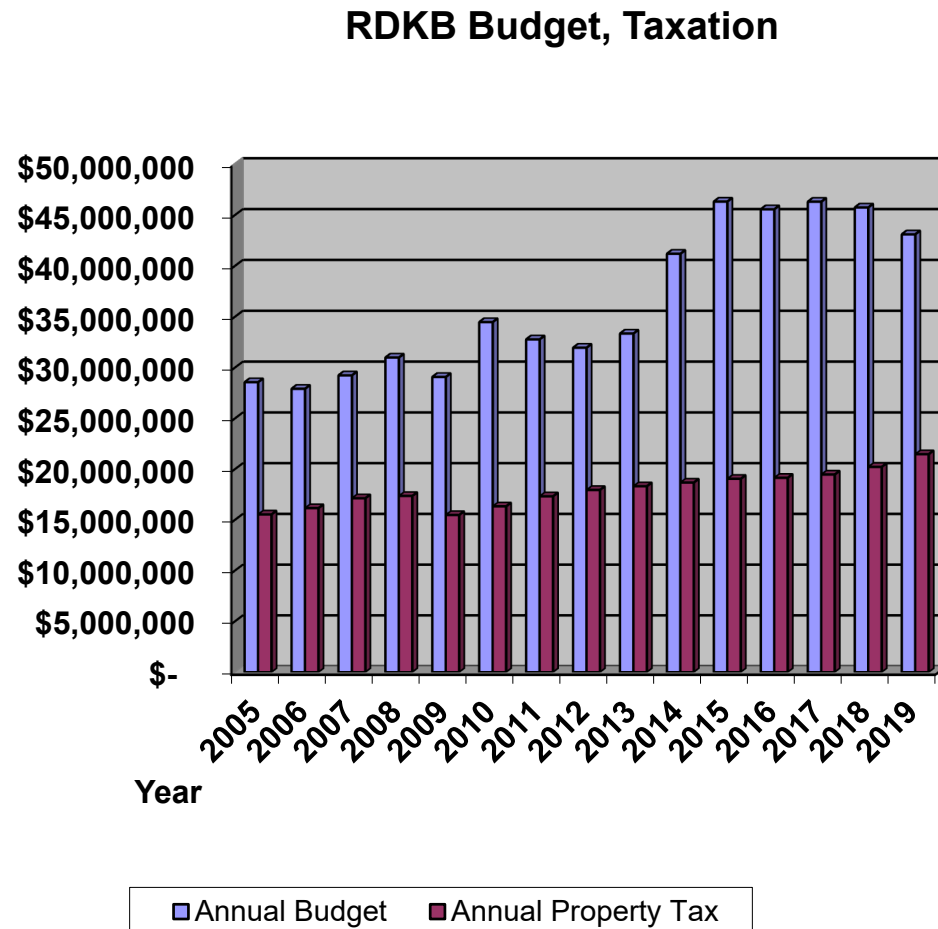
# **RDKB Wide Service – Environmental Services**

- 9.02% increase in tax requisition
- First taxation increase in many years
- Increases are mainly in consulting fees
- Highly regulated; standards are getting higher all the time

# RDKB Wide Service – Feasibility Studies

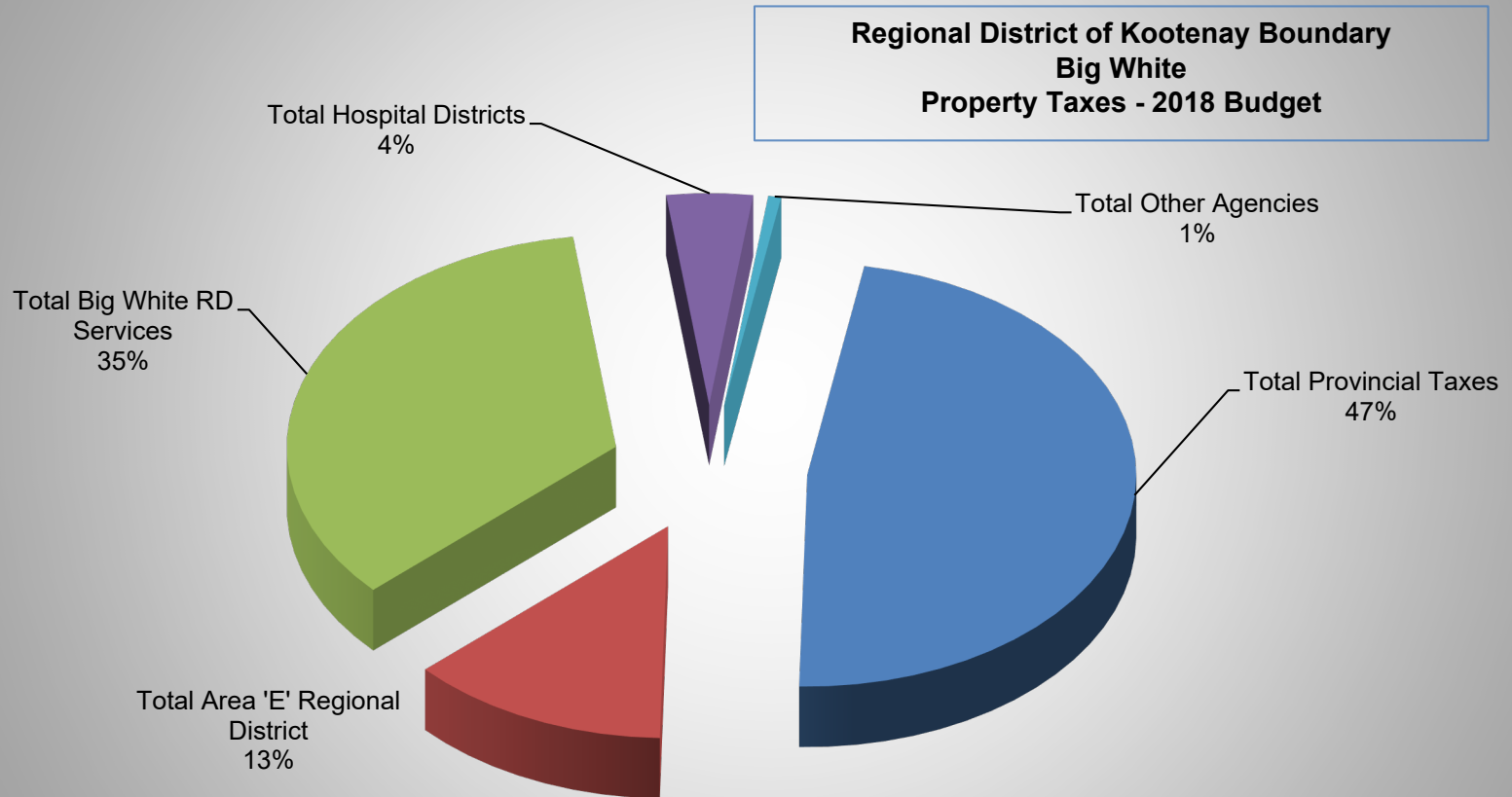
- 81% decrease in tax requisition
- 2019 budgets for transition studies for Water Improvement Districts, including Bridesville

# RDKB Budget, Taxation



# Electoral Area 'E'

## Property Taxes – 2018 Budget



**Regional District of Kootenay Boundary  
Financial Information Package  
Big White (Portion of Electoral Area 'E')  
March 4, 2019**



|         |          | 2018 (Last Year)    |                |                            |                             | 2019 (Proposed)     |                |                            |                             | Change              |                            |                             |
|---------|----------|---------------------|----------------|----------------------------|-----------------------------|---------------------|----------------|----------------------------|-----------------------------|---------------------|----------------------------|-----------------------------|
| Exhibit | Attached | Total Annual Budget | Property Taxes | Total Tax Paid by Area 'E' | Total Tax Paid by Big White | Total Annual Budget | Property Taxes | Total Tax Paid by Area 'E' | Total Tax Paid by Big White | Total Annual Budget | Total Tax Paid by Area 'E' | Total Tax Paid by Big White |
|         |          | 1                   | 2              | 3                          | 4                           | 5                   | 6              | 7                          | 8                           | 5 - 1               | 7 - 3                      | 8 - 4                       |
|         |          |                     |                |                            |                             |                     |                |                            |                             |                     |                            |                             |
| 001     | 1        | 4,312,334           | 251,398        | 44,152                     | 28,084                      | 3,726,849           | 249,111        | 45,739                     | 29,513                      | (585,485)           | 1,588                      | 1,429                       |
| 004     | 2        | 960,477             | 883,361        | 109,412                    | 69,595                      | 1,069,650           | 960,314        | 77,236                     | 49,836                      | 109,173             | (32,176)                   | (19,759)                    |
| 005     | 3        | 822,179             | 746,771        | 230,704                    | 146,746                     | 857,942             | 791,686        | 254,328                    | 164,103                     | 35,763              | 23,623                     | 17,357                      |
| 006     | 4        | 101,559             | 46,673         | 8,197                      | 5,214                       | 101,587             | 8,867          | 1,628                      | 1,051                       | 28                  | (6,569)                    | (4,163)                     |
| 010     | 5        | 6,260,389           | 1,255,447      | 220,487                    | 140,247                     | 4,813,681           | 1,368,681      | 251,305                    | 162,153                     | (1,446,708)         | 30,818                     | 21,906                      |
| 012     | 6        | 608,304             | 236,613        | 41,555                     | 26,432                      | 564,158             | 283,493        | 52,052                     | 33,587                      | (44,146)            | 10,497                     | 7,154                       |
| 015     | 7        | 706,125             | 419,210        | 73,624                     | 46,830                      | 369,691             | 323,966        | 59,484                     | 38,381                      | (336,434)           | (14,140)                   | (8,449)                     |
|         |          | 13,771,367          | 3,839,472      | 728,131                    | 463,149                     | 11,503,558          | 3,986,117      | 741,772                    | 478,624                     | (2,267,810)         | 13,642                     | 15,475                      |
|         |          |                     |                |                            |                             |                     |                |                            |                             |                     |                            |                             |
| 002     | 8        | 633,035             | 205,146        | 73,505                     | 46,755                      | 599,606             | 263,447        | 97,993                     | 63,229                      | (33,429)            | 24,488                     | 16,474                      |
| 003     | 9        | 310,557             | 240,168        | 86,748                     | 55,178                      | 330,799             | 240,353        | 86,814                     | 56,016                      | 20,242              | 67                         | 838                         |
| 008     | 10       | 273,823             | 158,322        | 76,840                     | 48,877                      | 252,409             | 116,309        | 46,075                     | 29,730                      | (21,414)            | (30,765)                   | (19,147)                    |
| 055     | 11       | -                   | (10,605)       | (5,302)                    | (3,373)                     | 0                   | 0              | 0                          | 0                           | 0                   | 5,302                      | 3,373                       |
| 065     | 12       | 81,406              | 81,393         | 81,393                     | 51,772                      | 91,234              | 91,233         | 91,233                     | 58,867                      | 9,828               | 9,840                      | 7,095                       |
| 079     | 13       | -                   | -              | -                          | -                           | 40,434              | 40,434         | 40,434                     | 26,090                      | 40,434              | 40,434                     | 26,090                      |
| 092     | 14       | 248,265             | 76,002         | 54,459                     | 34,640                      | 251,302             | 78,070         | 57,065                     | 36,821                      | 3,037               | 2,606                      | 2,181                       |
| 123     | 15       | 3,000               | 2,999          | 2,999                      | 1,907                       | 3,000               | 2,999          | 2,999                      | 1,935                       | -                   | 1                          | 28                          |
| 170     | 16       | -                   | -              | -                          | -                           | 140,835             | 140,835        | 55,791                     | 35,999                      | 140,835             | 55,791                     | 35,999                      |
|         |          | 1,550,086           | 753,424        | 370,641                    | 235,757                     | 1,709,619           | 973,681        | 478,405                    | 308,688                     | 159,533             | 107,764                    | 72,931                      |
|         |          |                     |                |                            |                             |                     |                |                            |                             |                     |                            |                             |
| 054     | 17       | 1,250,386           | 1,023,219      | 1,023,219                  | 1,023,219                   | 2,353,926           | 1,130,330      | 1,130,330                  | 1,130,330                   | 1,103,540           | 107,110                    | 107,110                     |
| 064     | 18       | 261,376             | 255,853        | 255,853                    | 255,853                     | 281,004             | 262,588        | 262,588                    | 262,588                     | 19,628              | 6,735                      | 6,735                       |
| 074     | 19       | 204,772             | 181,458        | 181,458                    | 181,458                     | 204,857             | 176,602        | 176,602                    | 176,602                     | 85                  | (4,856)                    | (4,856)                     |
| 075     | 20       | 16,406              | 1,406          | 1,406                      | 1,406                       | 1,434               | 1,434          | 1,434                      | 1,434                       | (14,972)            | 28                         | 28                          |
| 101     | 21       | 26,445              | 26,445         | 26,445                     | 26,445                      | 32,374              | 26,444         | 26,444                     | 26,444                      | 5,929               | (0)                        | (0)                         |
| Total   |          | 1,759,384           | 1,488,381      | 1,488,381                  | 1,488,381                   | 2,873,595           | 1,597,399      | 1,597,399                  | 1,597,399                   | 1,114,211           | 109,017                    | 109,017                     |
|         |          |                     |                |                            |                             |                     |                |                            |                             |                     |                            |                             |
|         |          | 17,080,838          | 6,081,278      | 2,587,153                  | 2,187,287                   | 16,086,771          | 6,557,196      | 2,817,576                  | 2,384,710                   | (994,066)           | 230,423                    | 197,424                     |

See supporting documents for details

All of Area E ASSESSMENT BASE

Big White ASSESSMENT BASE

Percentage Base BW/Area E

BLENDED RATE PER \$1,000

COST FOR \$200,000 PROPERTY

1,141,709,140

726,217,216

63.6%

3.0119

\$

602.3

8

1,321,530,601

852,709,626

64.5%

2.7966

\$

559.3

3

179,821,461

126,492,410

15.75%

17.42%

(0.2153)

\$

(43.05)

)

(7.15)%



**Regional District of  
Kootenay Boundary**

# The RDKB doesn't set the mill rate!

- The Province sets the mill rate
- We tell them how much money we need, based on the total needed for all of our services
- Province adds in how much they need
- If your property increases in value and your neighbour's doesn't, then you would pay proportionately more than your neighbour.
- For the 2<sup>nd</sup> year in a row, assessments at Big White have increased by a larger percentage than other areas
- If assessment has been increased by new construction, then there are more properties contributing and taxation would be shared over more properties
- 2018 building permits 18, valued at \$15,558,000

# Community Issues Assessment

- Letter received from Province

# Projects: Agriculture & Food Security Plan

- We're working on the Food Security-access to food piece now
- Advisory committee with representatives from across the Boundary
- Joyce Ricioppo represents Big White on this committee
- Meeting will be scheduled soon

# Projects: Meat Processing Project

- Boundary wide project
- Ways to increase the capacity of our local abattoir and cut & wrap operations
- Possibility of shared marketing, branding & transportation
- Visitors want to know where their food came from
- Ties into Big White promotion

# Projects: Trails Master Plan

- Next phase is “Community & Stakeholder Engagement”
- Then: “Key Findings, Strategic Directions & Recommendation”
- At this point, the RDKB will decide what their role will be: observer, participant or manager
- Lots of potential
- Benefits the entire Boundary and ties us together

# Electoral Area Services

## Advisory Planning Commission

### 2019 Appointments

Rachelle Marcinkoski

Deb Hopkinson

Gerry Molyneaux

John Lebrun

Paul Sulyma

Cat Schierer

\*\*\*George Delisle, Alternate Director

# Concerns from residents that fall outside RDKB jurisdiction

- Speed control on Big White Road (Ministry of Transportation)
- More RCMP presence needed (Province)
- Want ambulance back (Ministry of Health)
- Emergency evacuation routes on resource roads (MFLNRORD)



# Join the conversation.

[jointheconversation.rdkb.com](https://jointheconversation.rdkb.com)



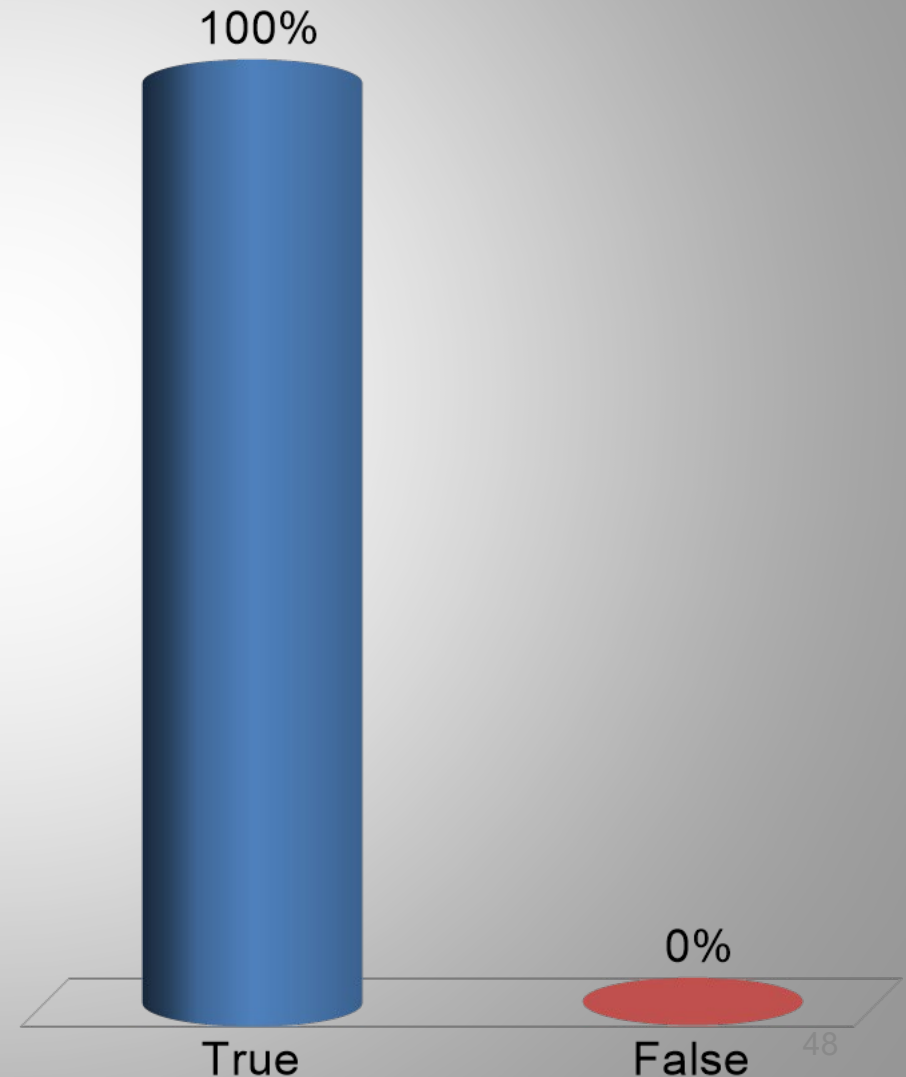
Regional District of  
**Kootenay Boundary**

202 – 843 Rossland Ave, Trail, BC V1R 4S8 | T: 250.368.9148 | T/F: 1.800.355.7352 | [\*\*rdkb.com\*\*](https://rdkb.com)

This presentation answered most of what I wanted to know.

A. True

B. False



# **Thank You!**



**Regional District of  
Kootenay Boundary**